

Incidental Paper

**Seminar on Command, Control,
Communications, and Intelligence**

Guest Presentations, Spring 1986:

Clarence E. McKnight, Jr., Robert Conley, Lionel Olmer,
Harold Daniels, Mark Lowenthal, Richard J. Levine,
John Grimes, Bobby R. Inman

**Program on Information
Resources Policy**

Harvard University
Center for Information Policy Research
Cambridge, Massachusetts

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Resources Policy

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The responsibility for any sins of omission or commission nonetheless remains entirely ours.

John F. McLaughlin
Anthony G. Oettinger

Introduction

The papers in this volume are lightly edited transcripts of presentations and discussions ordered in the sequence in which they took place. The informality of oral exposition interrupted by questions or comments has been preserved. Only pauses and repetitions have been eliminated and tripping sentences have been smoothed. Substance has, as far as possible, been left unaltered. All guests made their presentations in open forum, forewarned that neither classified nor proprietary matters are appropriate in a university classroom.

While the speakers for this year's seminar addressed a variety of topics, two themes predominated. The first of these was the manner in which organizations — military, diplomatic, business — obtain and use intelligence. The second theme was how organizations protect information from the growing threat of electronic interception.

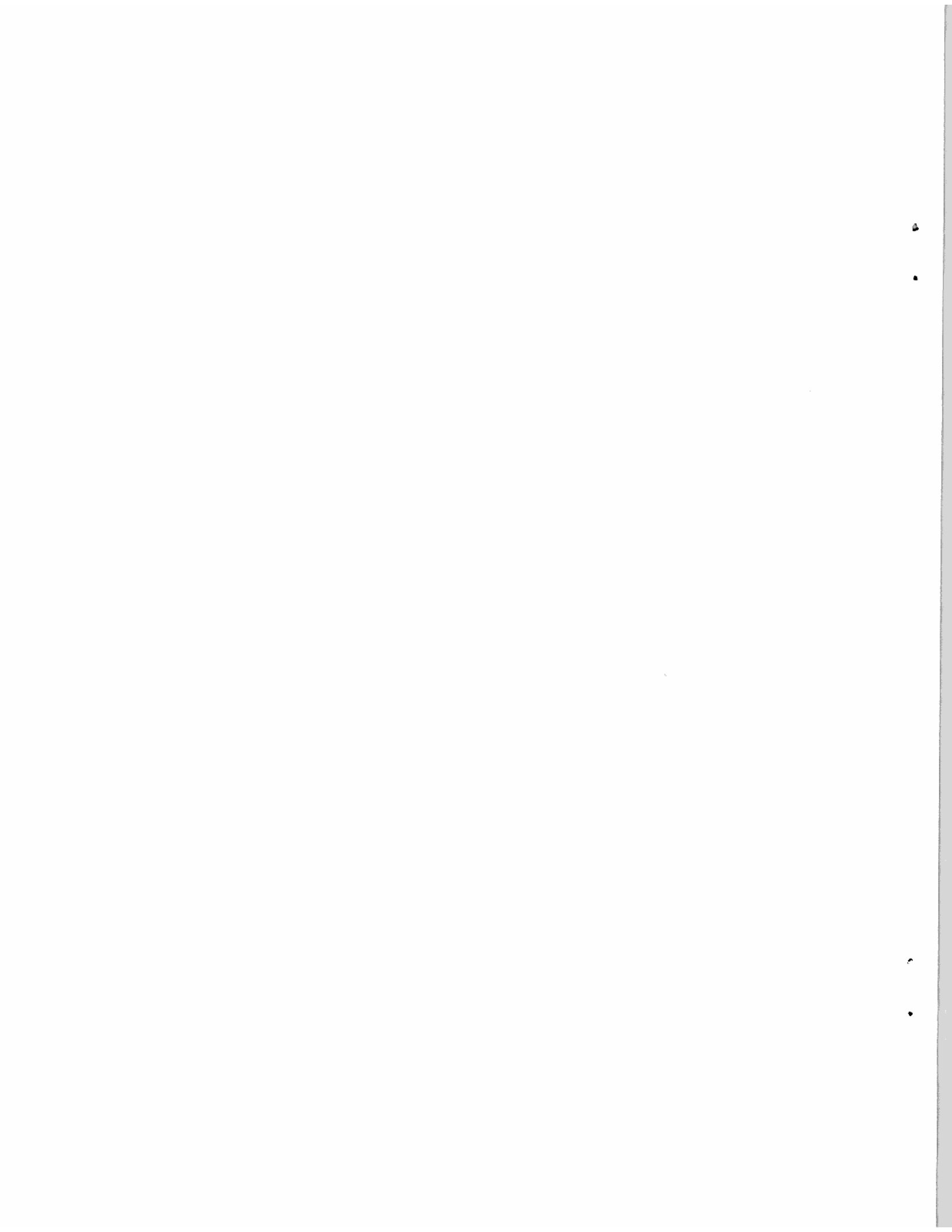


Table of Contents

C ³ I Systems at the Joint Level Clarence E. McKnight, Jr.	1
Data Security in the Information Age Robert Conley	31
Intelligence and the American Business Community Lionel Olmer	59
The Role of the National Security Agency in Command, Control, and Communications Harold Daniels	73
The Quest for "Good" Intelligence Mark Lowenthal	103
Electronic Publishing for Business Intelligence Richard J. Levine	121
Information Technology and Multinational Corporations John Grimes	135
Technological Innovation and the Cost of Change Bobby R. Inman	151